

COMMUNITY & PLANNING SERVICES

DIRECT SERVICES

BUSINESS REPORTS

2012/13

September 2012

Direct Services

BUSINESS REPORTS

TRADING ACCOUNTS

1. Refuse Collection
2. Street Cleansing
3. Trade Waste
4. Transport Workshop
5. Green Waste
6. Premises Cleaning
7. Cesspool Emptying
8. Pest Control
9. Grounds Maintenance

REFUSE COLLECTION 2012/13

DETAIL	PREVIOUS MONTHS				THIS MONTH SEPT			FUTURE MONTHS										TOTALS	
	APR/MAY	JUNE	JULY	AUG	ACTUAL	TARGET	VARIANCE	OCT	NOV	DEC	JAN	FEB	MAR	BUDGET	ACTUAL TO DATE	BALANCE TO DATE	BUDGET VARIANCE		
INCOME:																			
DOMESTIC	314,196	157,098	157,098	157,098	157,098	157,098	0	157,098	157,098	157,098	157,098	157,098	157,095	1,885,173	942,588	942,585	942,588	0	
CLINICAL	3,648	1,824	1,824	1,824	1,824	1,824	0	1,824	1,824	1,824	1,824	1,824	1,828	21,892	10,944	10,948	10,944	0	
PAID BULKY	5,289	2,750	2,445	3,220	2,480	2,750	(270)	2,750	2,750	2,750	2,750	2,750	2,750	33,000	16,184	16,816	16,500	(316)	
CDSU	8,340	4,170	4,170	4,170	4,170	4,170	0	4,170	4,170	4,170	4,170	4,167	4,167	50,037	25,020	25,017	25,020	0	
OTHER	1,655	247	782	352	665	0	665	0	0	0	0	0	0	0	3,701	(3,701)	0	3,701	
BOTTLE BANK LORRY	17,254	8,627	8,627	8,627	8,627	8,627	0	8,627	8,627	8,627	8,627	8,632	8,632	103,529	51,762	51,767	51,762	0	
DARTFORD GLASS	633	2,183	0	1,193	2,435	2,483	(48)	633	633	633	633	633	2,487	15,000	6,444	8,556	7,498	(1,054)	
EXPENDITURE:																			
SALARIES	162,173	76,504	74,215	82,397	86,301	88,083	1,782	88,083	88,083	88,083	88,083	88,083	88,087	1,057,000	481,590	575,410	528,498	46,908	
DEPOT RECHARGE	3,966	1,983	1,983	1,983	1,983	1,983	0	1,983	1,983	1,983	1,983	1,983	1,987	23,800	11,898	11,902	11,898	0	
AGENCY STAFF	43,112	27,912	24,002	29,657	21,422	14,167	(7,255)	14,167	14,167	14,167	14,167	14,163	14,163	170,000	146,105	23,895	85,002	(61,103)	
SUPPLIES	1,898	1,460	1,433	693	1,115	2,500	1,385	2,500	2,500	2,500	2,500	2,500	2,500	30,000	6,599	23,401	15,000	8,401	
FUEL	43,519	18,106	21,312	21,819	21,078	21,583	505	21,583	21,583	21,583	21,583	21,587	21,587	259,000	125,834	133,166	129,498	3,664	
TRANSPORT REPAIRS	23,797	14,281	18,102	17,128	15,933	16,250	317	16,250	16,250	16,250	16,250	16,250	16,250	195,000	89,241	105,759	97,500	8,259	
FIXED TRANSPORT	59,880	27,219	30,294	29,997	29,998	31,576	1,578	31,576	31,576	31,576	31,576	31,579	31,579	378,915	177,388	201,527	189,456	12,068	
CSC	5,190	2,595	2,595	2,595	2,595	2,595	0	2,595	2,595	2,595	2,595	2,605	2,605	31,150	15,570	15,580	15,570	0	
CFC	5,052	2,526	2,526	2,526	2,526	2,526	0	2,526	2,526	2,526	2,526	2,526	2,520	30,306	15,156	15,150	15,156	0	
TOTAL EXPENDITURE:	348,587	172,586	176,462	188,795	182,951	181,263	(1,688)	181,263	181,263	181,263	181,263	181,278	181,278	2,175,171	1,069,381	1,105,790	1,087,578	18,197	
NET BUDGET:	2,428	4,313	(1,516)	(12,311)	(5,652)	(4,311)	(1,341)	(6,161)	(6,161)	(6,161)	(6,161)	(4,319)	(4,319)	(66,540)	(12,738)	(53,802)	(33,266)	20,528	
					Exp to Date														
					Actual profit/(loss)														

WORKSHOP 2012/13

DETAIL	PREVIOUS MONTHS					THIS MONTH SEPT		FUTURE MONTHS						TOTALS							
	APR/MAY	JUNE	JULY	AUG	ACTUAL	TARGET	VARIANCE	OCT	NOV	DEC	JAN	FEB	MAR	BUDGET	ACTUAL TO DATE	BALANCE	BUDGET TO DATE	VARIANCE			
INCOME:																					
SERVICING	13,381	6,681	6,681	6,554	6,554	6,561	(7)	6,561	6,561	6,561	6,561	6,561	6,561	78,735	39,851	38,884	39,366	485			
REPAIRS	56,666	28,106	35,908	32,372	31,888	34,583	(2,695)	34,583	34,583	34,583	34,583	34,583	34,587	415,000	184,940	230,060	207,498	(22,558)			
TAXI TESTING	4,693	2,194	2,962	2,852	3,346	2,750	596	2,750	2,750	2,750	2,750	2,750	2,750	33,000	16,047	16,953	16,500	(453)			
MOT	4,785	3,407	2,634	2,887	2,392	3,083	(691)	3,083	3,083	3,083	3,083	3,083	3,087	37,000	16,105	20,895	18,498	(2,393)			
OTHER	402	2,112	0	187	488	0	488	0	0	0	0	0	0	0	3,189	(3,189)	0	3,189			
TOTAL INCOME:	79,927	42,500	48,185	44,852	44,668	46,977	(2,309)	46,977	46,977	46,977	46,977	46,977	46,988	563,735	260,132	303,603	281,862	(21,730)			
EXPENDITURE:					260,132	281,862	(21,730)														
								Cumulative Actual to Date													
SALARIES	43,585	21,167	21,593	18,399	18,542	20,833	2,291	20,833	20,833	20,833	20,833	20,833	20,837	250,000	123,286	126,714	124,998	1,712			
DEPOT RECHARGE	3,166	1,583	1,583	1,583	1,583	1,583	0	1,583	1,583	1,583	1,583	1,583	1,587	19,000	9,498	9,502	9,498	0			
AGENCY	750	0	0	2,034	302	0	(302)	0	0	0	0	0	0	0	3,086	(3,086)	0	(3,086)			
SUPPLIES & SERVICES	27,550	17,085	18,166	23,784	12,868	20,000	7,132	20,000	20,000	20,000	20,000	20,000	20,000	240,000	99,453	140,547	120,000	20,547			
FUEL	587	158	3,092	(2,751)	160	292	132	292	292	292	292	292	288	3,500	1,246	2,254	1,752	506			
TRANSPORT REPAIRS	530	46	129	104	0	100	100	100	100	100	100	100	100	1,200	809	391	600	(209)			
FIXED TRANSPORT	3,272	1,634	1,636	1,642	1,644	1,641	(3)	1,641	1,641	1,641	1,641	1,641	1,638	19,689	9,828	9,861	9,846	18			
CFC	56	28	28	28	28	28	0	28	28	28	28	28	29	337	168	169	168	0			
CSC	2,184	1,092	1,092	1,092	1,092	1,092	0	1,092	1,092	1,092	1,092	1,092	1,088	13,100	6,552	6,548	6,552	0			
TOTAL EXPENDITURE:	81,680	42,793	47,319	45,915	36,219	45,569	9,350	45,569	45,569	45,569	45,569	45,569	45,567	546,826	253,926	292,900	273,414	19,488			
NET BUDGET:	(1,753)	(293)	95,504	(1,063)	8,449	1,408	7,041	1,408	1,408	1,408	1,408	1,408	1,421	16,909	6,206	10,703	8,448	(2,242)			
								Exp to Date													
								Actual profit/(loss)													

PREMISES CLEANING 2012/13

DETAIL	DETAIL	PREVIOUS MONTHS							THIS MONTH SEPT							FUTURE MONTHS							TOTALS			
		APR/MAY	JUNE	JULY	AUG	ACTUAL	TARGET	VARIANCE	OCT	NOV	DEC	JAN	FEB	MAR	BUDGET	ACTUAL TO DATE	BALANCE	BUDGET TO DATE	VARIANCE							
		INCOME:	INCOME:	INCOME:	INCOME:	INCOME:	INCOME:	INCOME:	INCOME:	INCOME:	INCOME:	INCOME:	INCOME:	INCOME:	INCOME:	INCOME:	INCOME:	INCOME:	INCOME:							
SDC		3,698	1,849	1,849	1,849	1,849	1,849	0	1,849	1,849	1,849	1,849	1,845	22,184	11,094	11,090	11,094	0								
TANDRIDGE		9,953	4,976	4,976	5,080	4,976	4,983	(7)	4,983	4,983	4,983	4,983	4,987	59,800	29,961	29,839	29,898	63								
TONBRIDGE & MALLING		16,826	10,056	10,994	13,137	8,592	9,000	(408)	9,000	9,000	9,000	9,000	9,000	108,000	59,605	48,395	54,000	5,605								
OTHER		1,684	842	842	842	1,242	750	492	750	750	750	750	750	9,000	5,452	3,548	4,500	952								
TOTAL INCOME:		32,161	17,723	18,661	20,908	16,659	16,582	77	16,582	16,582	16,582	16,582	16,582	198,984	106,112	92,872	99,492	6,620								
EXPENDITURE:		Cumulative Actual to Date																								
SALARIES		25,130	11,237	13,392	11,338	10,580	11,500	920	11,500	11,500	11,500	11,500	11,500	138,000	71,677	66,323	69,000	(2,677)								
DEPOT RECHARGE		584	292	292	292	292	292	0	292	292	292	292	288	3,500	1,752	1,748	1,752	0								
AGENCY STAFF		829	908	1,584	1,227	56	1,000	944	1,000	1,000	1,000	1,000	1,000	12,000	4,604	7,396	6,000	1,396								
SUPPLIES & SERVICES		2,579	567	1,086	1,274	753	1,000	247	1,000	1,000	1,000	1,000	1,000	12,000	6,259	5,741	6,000	(259)								
FUEL		2,537	1,209	1,296	1,231	934	1,250	316	1,250	1,250	1,250	1,250	1,250	15,000	7,207	7,793	7,500	293								
TRANSPORT REPAIRS		1,679	138	163	138	25	667	642	667	667	667	667	663	8,000	2,143	5,857	4,002	1,859								
TRANSPORT FIXED		2,650	1,326	1,325	1,330	1,205	1,252	47	1,252	1,252	1,252	1,247	1,247	15,019	7,836	7,183	7,512	(324)								
CENTRAL SUPPORT COSTS		942	471	471	471	471	471	0	471	471	471	471	473	5,654	2,826	2,828	2,826	0								
TOTAL EXPENDITURE:		36,930	16,148	19,609	17,301	14,316	17,432	3,116	17,432	17,432	17,432	17,432	17,421	209,173	104,304	104,869	104,592	288								
NET BUDGET:		(4,769)	1,575	(948)	3,607	2,343	(850)	3,193	(850)	(850)	(850)	(850)	(839)	(10,189)	1,808	(11,997)	(5,100)	6,908								
		Actual profit/(loss)																								
		Exp to Date																								
		1,808 (5,100) 6,908																								

PEST CONTROL 2012-13

LINE NO	DETAIL	PREVIOUS MONTHS					THIS MONTH SEPT					FUTURE MONTHS					TOTALS			
		APR/MAY	JUNE	JULY	AUG	ACTUAL	TARGET	VARIANCE	OCT	NOV	DEC	JAN	FEB	MAR	BUDGET	ACTUAL TO DATE	BALANCE	BUDGET TO DATE	VARIANCE	
	INCOME:																			
1																				
2	RODENTS	3,649	2,516	1,417	572	1,489	1,500	(11)	1,500	1,500	1,500	1,500	1,500	1,500	9,643	8,357	9,000	643		
3	INSECTS	448	245	961	3,433	2,790	10,033	(7,243)	5,000	300	300	300	300	300	7,877	44,084	45,461	(37,584)		
4																	0			
5	CONTRACTS	849	1,610	704	464	1,602	1,575	27	400	400	1,575	400	1,575	9,500	5,229	4,271	4,750	479		
7																				
8																				
9																				
10																				
11																				
12																				
13																				
14																				
15																				
	TOTAL INCOME:	4,946	4,371	3,082	4,469	5,881	13,108	(7,227)	6,900	2,200	3,375	2,200	2,200	3,375	22,749	56,712	59,211	(36,462)		
		Cumulative Actual to Date																		
	EXPENDITURE:																			
16																				
17	SALARIES	9,495	4,747	4,748	4,747	4,748	4,999	251	4,999	4,999	4,999	4,999	4,999	4,999	28,485	31,503	29,994	1,509		
18																	0			
	RECH DEPOT RECHARGE	416	208	208	208	208	208	0	208	208	208	208	208	208	1,248	1,252	1,248	0		
22	SUPPLIES & SERVICES	395	517	69	205	14	0	(14)	650	250	100	50	300	250	1,200	1,300	900	(300)		
23	FUEL	878	473	578	528	539	542	3	542	542	542	542	538	6,500	2,996	3,504	3,252	256		
24	TRANSPORT REPAIRS	723	191	625	184	44	250	206	250	250	250	250	250	3,000	1,767	1,233	1,500	(267)		
25	FIXED TRANSPORT	830	415	415	418	418	414	(4)	414	414	414	414	419	4,973	2,496	2,477	2,484	(12)		
26																				
27																				
28																				
29																				
30																				
	TOTAL EXPENDITURE:	12,737	6,551	6,643	6,290	5,971	6,413	442	7,063	6,663	6,513	6,463	6,713	6,668	38,192	41,269	39,378	1,886		
	NET BUDGET:	(7,791)	(2,180)	(3,561)	(1,821)	(90)	6,695	(6,785)	(163)	(4,463)	(3,138)	(4,263)	(4,513)	(3,293)	(15,443)	15,443	19,833	(35,276)		
		Exp to Date																		
		Actual profit/(loss)																		

GROUNDS MAINTENANCE 2012/13

DETAIL	PREVIOUS MONTHS					THIS MONTH SEPT	FUTURE MONTHS										TOTALS			
	APR/MAY	JUNE	JULY	AUG		ACTUAL	TARGET	VARIANCE	OCT	NOV	DEC	JAN	FEB	MAR	BUDGET	ACTUAL TO DATE	BALANCE	BUDGET TO DATE	VARIANCE	
INCOME:																				
SDC	20,000	10,000	10,000	10,000	10,000	10,000	10,000	0	10,000	10,000	10,000	10,000	10,000	10,000	120,000	60,000	60,000	60,000	0	0
PROPERTY	0	0	0	0	0	0	0	0	0	0	0	0	0	1,500	1,500	0	1,500	0	0	0
TOTAL INCOME:	20,000	10,000	10,000	10,000	10,000	10,000	10,000	0	10,000	10,000	10,000	10,000	10,000	11,500	121,500	60,000	61,500	60,000	0	0
EXPENDITURE:	Cumulative Actual to Date																			
SALARIES	11,934	6,303	6,303	6,240	6,240	6,202	4,500	(1,702)	4,500	4,500	4,500	4,500	4,500	4,500	54,000	36,982	17,018	27,000	(9,982)	0
DEPOT RECHARGE	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
AGENCY	3,297	1,903	1,197	1,881	1,881	685	2,143	1,458	2,142	0	0	0	0	0	15,000	8,963	6,037	12,858	3,895	0
SUPPLIES	692	1	0	222	222	42	500	458	500	500	500	500	500	500	6,000	957	5,043	3,000	2,043	0
FUEL	973	386	486	531	531	296	333	37	333	333	333	333	333	337	4,000	2,672	1,328	1,998	(674)	0
TRANSPORT REPAIRS	1,083	500	263	497	497	856	333	(523)	333	333	333	333	333	337	4,000	3,199	801	1,998	(1,201)	0
FIXED TRANSPORT	5,644	2,821	2,822	2,837	2,837	2,422	2,861	439	2,861	2,861	2,861	2,861	2,861	2,863	34,334	16,546	17,788	17,166	620	0
CFC	318	159	159	159	159	159	159	0	159	159	159	159	159	157	1,906	954	952	954	0	0
TOTAL EXPENDITURE:	23,941	12,073	11,230	12,367	12,367	10,662	10,829	167	10,828	8,686	8,686	8,686	8,686	8,694	119,240	70,273	48,967	64,974	(5,299)	0
NET BUDGET:	(3,941)	(2,073)	(1,230)	(2,367)	(2,367)	(662)	(829)	167	(828)	1,314	1,314	1,314	1,314	2,806	2,260	(10,273)	12,533	(4,974)	(5,299)	0
	Exp to Date										Actual profit/(loss)									
	70,273										(10,273)									
	64,974										(4,974)									
	(5,299)										(5,299)									

DIRECT SERVICES

BUSINESS REPORTS

OVERHEAD

ACCOUNTS

- 1. Fleet Management**
- 2. Depot**
- 3. Emergency**

FLEET 2012-13

DETAIL	PREVIOUS MONTHS					THIS MONTH SEPT					FUTURE MONTHS							TOTALS		
	APR/MAY	JUNE	JULY	AUG		ACTUAL	TARGET	VARIANCE	OCT	NOV	DEC	JAN	FEB	MAR	BUDGET	ACTUAL TO DATE	BALANCE	BUDGET TO DATE	VARIANCE	
	INCOME:																			
SERVICING	13,381	6,681	6,681	6,554		6,554	6,561	(7)	6,561	6,561	6,561	6,561	6,561	6,564	78,735	39,851	38,884	39,368	484	
DEPRECIATION	81,019	39,844	39,815	39,849		38,587	42,537	(3,950)	42,537	42,537	42,537	42,537	42,537	42,531	510,438	239,114	271,324	255,219	(16,105)	
MANAGEMENT FEE	40,916	20,441	20,440	20,402		19,810	20,484	(674)	20,484	20,484	20,484	20,484	20,484	20,480	245,804	122,009	123,795	122,902	(893)	
OTHER	883	330	147	331		145	0	145	0	0	0	0	0	0	0	1,836	(1,836)	0	1,836	
TOTAL INCOME:	136,199	67,296	67,083	67,136		65,096	69,582	(4,486)	69,582	69,582	69,582	69,582	69,582	69,575	834,977	402,810	432,167	417,489	(14,679)	
EXPENDITURE:	Cumulative Actual																			
SALARIES	6,056	2,813	2,833	2,825		2,834	2,940	106	2,940	2,940	2,940	2,940	2,940	2,934	35,274	17,361	17,913	17,637	276	
DEPOT RECHARGE	5,666	2,833	2,833	2,833		2,833	2,833	0	2,833	2,833	2,833	2,833	2,833	2,837	34,000	16,998	17,002	17,000	2	
WORKSHOP SERVICING	13,381	6,681	6,681	6,554		6,554	6,561	7	6,561	6,561	6,561	6,561	6,561	6,564	78,735	39,851	38,884	39,368	(484)	
MISC FLEET EXPENSES	1,765	320	1,643	1,328		1,329	1,698	369	1,698	1,698	1,698	1,698	1,698	1,667	20,365	6,385	13,980	10,183	3,798	
INSURANCE	17,092	8,546	8,546	8,546		8,546	8,546	0	8,546	8,546	8,546	8,546	8,546	8,557	102,563	51,276	51,287	51,282	6	
FIXED TRANSPORT	8,179	3,491	3,999	5,887		4,440	3,585	(855)	3,585	3,585	3,585	3,585	3,585	3,577	43,012	25,996	17,016	21,506	(4,490)	
SUPPORT COSTS	1,598	799	799	799		799	799	0	799	799	799	799	799	801	9,590	4,794	4,796	4,795	1	
DEPRECIATION	81,019	39,844	39,815	39,849		38,587	42,537	3,950	42,537	42,537	42,537	42,537	42,537	42,531	510,438	239,114	271,324	255,219	16,105	
TOTAL EXPENDITURE:	134,756	65,327	67,149	68,621		65,922	69,499	3,577	69,499	69,499	69,499	69,499	69,499	69,488	833,977	401,775	432,202	416,989	15,214	
NET BUDGET:	1,443	1,969	(66)	(1,485)		(826)	83	(909)	83	83	83	83	83	87	1,000	1,035	(35)	500	535	
	Exp to Date 401,775																			
	Actual profit/(1,035																			
	0																			
	1,035																			

DIRECT SERVICES

BUSINESS REPORTS

SUMMARY PAGES

	PERIOD				Y-T-D				ANNUAL				Y-T-D NET VARIANCE				ANNUAL NET VARIANCE			
	Budget	Actual	Actual /	Variance	Budget	Actual	Actual /	Variance	Budget	Forecast	Variance	Net Budget by	Net Actual by Service	Variance by Service	Net Budget by	Net Actual by Service	Variance by Service			
	£'000	£'000	%	£'000	£'000	£'000	%	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000			
Income																				
Refuse	-177	-177	0%		-1,054	-1,057	0%	2	-2,109		-2,109	33	13	21	67					
Street Cleaning	-93	-94	1%	1	-559	-558	0%		-1,117		-1,117	19	32	-13	38					
Trade	-28	-26	-9%	-3	-218	-199	-9%	-20	-400		-400	-29	-41	13	-21					
Workshop	-47	-45	-5%	-2	-282	-260	-8%	-22	-564		-564	-8	-6	-2	-17					
Green Waste	-42	-44	5%	2	-260	-256	-1%	-3	-389		-389	-95	-107	12	-60					
Premises Cleaning	-17	-17	0%		-99	-106	7%	7	-199		-199	5	-2	7	10					
Cesspools	-23	-19	-14%	-3	-135	-118	-13%	-17	-270		-270	-26	-11	-15	-52					
Pest Control	-13	-6	-55%	-7	-59	-23	-62%	-36	-79		-79	-20	15	-35						
Grounds	-10	-10	0%		-60	-60	0%		-122		-122	5	10	-5	-2					
Fleet	-70	-65	-6%	-4	-417	-403	-4%	-15	-835		-835		-1	1						
Depot	-22	-15	-32%	-7	-138	-109	-21%	-29	-293		-293	5	18	-13	-26					
Emergency	-4	-4	0%		-23	-23	0%		-46		-46		-5	5						
Total Income	-545	-521	-4%	-23	-3,304	-3,171	-4%	-133	-6,423		-6,423	-110	-84	-27	-64					
Expenditure																				
Refuse	181	183	-1%	-2	1,088	1,069	2%	18	2,175		2,175									
Street Cleaning	96	96	0%		578	591	-2%	-13	1,155		1,155									
Trade	32	23	28%	9	190	157	17%	32	379		379									
Workshop	46	36	21%	9	273	254	7%	19	547		547									
Green Waste	26	25	2%		165	150	9%	15	329		329									
Premises Cleaning	17	14	18%	3	105	104	0%		209		209									
Cesspools	18	17	4%	1	109	107	2%	2	218		218									
Pest Control	6	6	7%		39	38	3%	1	79		79									
Grounds	11	11	2%		65	70	-8%	-5	119		119									
Fleet	70	66	5%	4	417	402	4%	16	835		835									
Depot	18	16	14%	3	143	127	11%	16	267		267									
Emergency	4	3	24%	1	23	19	20%	5	46		46									
Total Expenditure	525	496	5%	28	3,194	3,088	3%	106	6,359		6,359									
Net	-20	-25	25%	5	-110	-84	-24%	-27	-64		-64									